

District of: Ontario
Division No. 12 - Ottawa
Court No. 33-3356262
Estate No. 33-3356262

FORM 01.1
General Sender Identification for: Copies of all Prescribed Forms
Sent to Creditor(s) Electronically

In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

Dated at the City of Ottawa in the Province of Ontario, this 9th day of April 2026.

Responsible Individual (Sender): Pascal Gagnon
(Trustee)

Corporate Name : Ginsberg, Gingras & Associates Inc.

Address: 645 Montreal Road
Ottawa ON K1K 0T4

Telephone: (800) 565-8149

Fax: (877) 378-4804

E-mail: claims@gga.support

NOTICE

Please be advised that the above-noted individual is required to retain the signed original
of the document as part of the official records of this proceeding.

District of: Ontario
Division No. 12 - Ottawa
Court No. 33-3356262
Estate No. 33-3356262

FORM 92
Notice of Proposal to Creditors
(Section 51 of the Act)

In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

Take notice that HNC Development Inc. of the City of Ottawa in the Province of Ontario has lodged with me a proposal under the *Bankruptcy and Insolvency Act*.

A copy of the proposal, a condensed statement of the debtor's assets, and liabilities, and a list of the creditors affected by the proposal and whose claims amount to \$250 or more are enclosed.

A general meeting of the creditors will be held on the 28th day of April 2026 at 10:00 AM at by Teams: Meeting ID: 226 653 828 331 37, Passcode: pK3n3Ds6 or [click here](#).


The creditors or any class of creditors qualified to vote at the meeting may by resolution accept the proposal either as made or as altered or modified at the meeting. If so accepted and if approved by the court the proposal is binding on all the creditors or the class of creditors affected.

Proofs of claim must be lodged with me prior to the commencement of the meeting.

Proxies and voting letters intended to be used at the meeting may be filed at any time up until the moment a vote is called.

Dated at the City of Ottawa in the Province of Ontario, this 8th day of April 2026.

Ginsberg, Gingras & Associates Inc. - Licensed Insolvency Trustee



(A form of proof of claim, a form of proxy and a voting letter should be enclosed with each notice.)

District of: Ontario
Division No. 12 - Ottawa
Court No. 33-3356262
Estate No. 33-3356262

FORM 92 --- Concluded

In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

List of Creditors with claims of \$250 or more.			
Creditor	Address	Account#	Claim Amount
Avantage Concessionnaire Scotia Inc C/O Canaccede International Management LTD	PO BOX 758 STN B London ON N6A 4Y8		40,000.00
CRA - Tax - Ontario	Shawinigan-Sud National Verification and Collection Centre 4695 Shawinigan-Sud Blvd Shawinigan-Sud QC G9P 5H9	7969770926RT0001	98,042.00
Total			138,042.00

IN THE MATTER OF THE PROPOSAL OF:

HNC Development Inc., of the City of Ottawa,
in the Province of Ontario

-Debtor-

REPORT OF THE TRUSTEE ON THE FILING OF A PROPOSAL
(Pursuant to section 50(10)b) of the Bankruptcy and Insolvency Act)

1. PREAMBLE

The debtor filed a proposal under the *Bankruptcy and Insolvency Act* on April 7, 2026 and Ginsberg, Gingras & Associates Inc. has been appointed trustee to the said proposal.

Please find enclosed the following documents:

- Proposal;
- Statement of Affairs (Business Proposal);
- Cash flow statement and reports;
- The Form 31, Proof of Claim with the Form 36, General proxy;
- The Form 37, Voting letter.
-

The meeting of creditors to vote on the proposal will be held by conference call on April 28, 2026 10:00 AM

To assist to the meeting, please see below the phone number to access to the conference call:

**By videoconference: Meeting ID:
226 653 828 331 37, Passcode:
pK3n3Ds6**

To be eligible to vote on this proposal, you must submit the following documents to the trustee prior to the meeting of creditors:

- Duly completed Proof of Claim and supporting documents;
- Voting Letter;
- Proxy form if you want an individual present at the meeting of creditors. Please note that a company must appoint a representative by proxy.

Creditors who do not plan to attend the conference call meeting of April 28, 2026 10:00 AM. may also complete and submit the enclosed voting form indicating their position for or against the acceptance of the proposal.

2. BACKGROUND

The company has been operating since May 2016, specializing in residential construction and renovation.

The causes of financial difficulties are:

The slowdown in the construction market in the Ottawa area, outstanding tax liabilities, and a reduction in available contracts.

3. SUMMARY OF THE PROPOSAL

Preferred claims

As per subsection 60(1.1) of the Act, all amounts due to Canada Customs and Revenue Agency and to Ministry of Revenue of Quebec as per subsection 224(1.2) of the Income Tax Act and all equivalent provincial legislation, **will be paid within 6 months of Court approval of the proposal.**

The debtor declares having no claim of this category.

As per subsection 60(1.3) of the Act, all amounts due to employees as per paragraph 136(1)d) will be paid upon proposal's Court approval.

The debtor declares having no claim of this category.

Payment of all other priority claims, if any, shall be paid in accordance with section 136 of the Act.

The debtor declares having no claim of this category.

Unsecured claims

The debtor shall pay to the Trustee an amount of **\$51 000.00** for the benefit of the unsecured creditors, less the Trustee's fees and levy payment, payable as follows:

- Monthly payments of **\$ 850.00**, for a period not exceeding **60 months**;
- The first payment will be made **30 days** after the proposal's Court approval;

4. IDENTIFICATION AND ASSETS VALUE

The main assets of the debtor are composed of the following property:

Assets	Estimated value	Estimated to realize
Bank account with RBC	\$1.00	No realizable value
Account receivable: bad debt	\$3 000.00	The realization of the accounts receivable is estimated at approximately 0.00 since this is a bad debt.
Account receivable: Security deposit on jobs	\$12 000.00	The realization of the accounts receivable is estimated at approximately \$12,000. However, this is not a liquid asset and the opportunity to collect depends on the completion of renovation jobs. In a bankruptcy scenario, the net value might be 0.00 if the jobs are not completed.
2020 Commercial Truck Hino, VIN: 2AYRDM2H6L1001399	\$50 000.00	The vehicle is free of any liens and, according to the debtor's director have a liquidation value of \$50,000.00. According to a search on the website "AutoHebdo", similar 2020 Hino trucks have a resale value between \$29,000.00 and \$45,000.00
Land Rover Range Rover Sport, NIV : SALWS2RU6LA716057	\$28 500.00	Encumbered by the creditor Scotiabank. The debtor will retain the vehicle and continue making payments according to the terms in effect. The black Book value is \$28 500.00.

5. FINANCIAL SITUATION

According to information obtained so far, we have not identified any preferential payment, no disposition of property or reviewable transactions involving the debtor.

6. PRIOR BUSINESS DEALINGS WITH THE DEBTOR

Ginsberg, Gingras never had any prior business dealings with the debtor

7. TRUSTEE'S FEES

The Trustee's fees are indicated in section 9 of the proposal.

8. PROCEDURE FOR VOTING ON THE PROPOSAL

For this proposal to be accepted at the conference call meeting of April 28, 2026 10:00 AM. the following two (2) conditions must be met:

Vote in favor of a **majority in number** of unsecured creditors who **have submitted a proof of claim** in due form and voting in person, letter or proxy;

Vote in favor of a **majority of two thirds (2/3) in value of unsecured creditors** of each class who submitted a proof of claim in due form and voting in person, letter or proxy;

In the event where the proposal is rejected by the creditors, the debtor will be deemed to have made an assignment in bankruptcy and the creditors' meetings in connection with the bankruptcy will be held immediately unless there is no quorum.

9. RECOMMENDATION

The Proposal benefits the corporation since it will allow it to continue its operations as a going concern and maintain a steady source of sales (revenue) in order to pay the proposal payment.

The proposal is more advantageous for the creditors than a bankruptcy, as there is a greater return to the creditors.

The realization in a bankruptcy scenario would be limited to the sale of the 2020 Hino truck that have a resale value between \$29,000.00 and \$45,000.00 (not considering selling fees). In comparison, the proposal payments are totalling \$51,000.00.

The trustee recommends the acceptance of the proposal.

Signed in Ottawa, Ontario on the 8th day of April, 2026

GINBERG, GINGRAS & ASSOCIATES INC.

Pascal Gagnon

Pascal Gagnon, CIRP, LIT

C A N A D A
Province: Ontario
District of Ottawa
Court No.:
File No.:

SUPERIOR COURT OF JUSTICE
In Bankruptcy and Insolvency

IN THE MATTER OF THE PROPOSAL OF:

**HNC Development Inc., in the city of Ottawa, in the
province of Ontario.**

Debtor

AND

GINSBERG, GINGRAS & ASSOCIATES INC.

Licensed Insolvency Trustee

PROPOSAL

(Per section 50 and following of the Bankruptcy and Insolvency Act)

I, **Hekmat Kassem Soueid**, administrator of HNC Development Inc., herein referred to as the debtor, submit the following proposal under Part III, Division I of the Bankruptcy and Insolvency Act.

1. **DEFINITIONS**

a) **PROPERTY**

All property as defined under section 2 of the Act.

b) **TRUSTEE**

Ginsberg, Gingras & Associates Inc.

c) **SECURED CREDITOR**

As defined under section 2 of the Act.

d) **PRIORITY CLAIMS**

Claims as directed by section 60 and 136 of the Act, to be paid in priority except for the Trustee's fees and expenses.



e) **UNSECURED CREDITOR**

Those persons with claims other than Secured Claims, Employee Claims, Crown Claims, and Priority Claims. For greater certainty, but without limiting the generality of the foregoing, the claims of the unsecured creditors shall include claims of every nature and kind whatsoever, whether due or not due for payment as of the date of the proposal, including contingent and unliquidated claims (once quantified) arising out of any transaction entered into by the Debtor prior to the date of the proposal.

But it shall not include the following claims:

- 1- The claims which have been rejected
- 2- The Deem Trust claims as defined by the Bankruptcy and Insolvency act.

2- **EFFECTIVE DATE OF PROPOSAL**

Claims shall be made for all claims provable as defined under the Act up to and including April 7, 2026

3. **DEEMED TRUST AND PREFERRED LIABILITIES**

As per subsection 60(1.1) of the Act, all amounts due to Canada Revenue Agency as per subsection 224(1.2) of the Income Tax Act and all equivalent provincial legislation, **will be paid within 6 months of Court approval of the proposal.**

The debtor declares having no liability of this category.

As per subsection 60(1.3) of the Act, all amounts due to employees as per paragraph 136(1)d) will be paid upon proposal's Court approval.

The debtor declares having no liability of this category.

Payment of all other priority claims, if any, shall be paid in accordance with section 136 of the Act.

The debtor declares having no liability of this category.

4. **SECURED CREDITORS**

Avantage Concessionnaire Scotia Inc being the secured creditor regarding the vehicle 2020 Land Rover Range Rover Sport, Serial # SALWS2RU6LA716057, will be paid outside the proposal in accordance with current repayment arrangements or as may be amended between the applicable parties.

5. **UNSECURED CREDITORS**

The debtor shall pay to the Trustee an amount of **\$ 51 000.00** for the benefit of the unsecured creditors, minus the Trustee's fee and levy payment, payable as follows:

- Monthly payments of **\$850.00**, for a period not exceeding **60 months**;
- The first payment will be made 30 days after the court approval.

6. **DIVIDENDS**

Dividends will be paid every six (6) months to unsecured creditors and the first dividend will be made six (6) months after the proposal's Court approval.

7. **CLAIMS AGAINST DIRECTOR**

As provide for under paragraphs 50(13), (14) and (15), claims against the directors of the Debtor that arose before the commencement of proceeding under the Act and that relate to the obligations of the corporation, where directors are by law liable in the capacity as directors for the payment of such obligations, shall be compromised and settled in full once this proposal is fully performed.

Upon Full performance of the current proposal, the Canada Revenue Agency will not invoice director's liability or shareholder's liability against the director.

8. **SECTION 173 AND 59(3) OF THE BIA**

Whereas the assets of the bankrupt are not of a value equal to fifty cents on the dollar on the amount of the bankrupt's unsecured liabilities thus falling under section 173 a) of the BIA. The debtor must satisfy the court that the fact that the assets are not of a value equal to fifty cents on the dollar on the amount of the bankrupt's unsecured liabilities has arisen from circumstances for which the bankrupt cannot justly be held responsible.

Under section 59 (3) as there are fact facts mentioned in section 173 are proved against the debtor, the debtor must provide reasonable security for the payment in the following manner: Hekmat Kassem Soueid, shareholder and director of the debtor, has provided a wage assignment guarantee to the Trustee to ensure that in the event he is unable to make the required monthly payment of \$850.00, Assignment of Wages may be exercised by the Trustee by notifying the Employer(s) and requiring that the payment of the amounts so secured be paid directly by the Employer(s) to the trustee to cover any missed payments to ensure the continued fulfillment of the terms of the proposal.

9. **TRUSTEE'S FEES AND DISBURSEMENTS**

The debtor paid an amount of \$ 5 000.00, including taxes, at the time of filing the proposal, **over and above the amount outlined in paragraph 5** of said proposal.

In addition, the Trustee's fees and disbursements outlined below will be withdrawn **from the amounts stated in paragraph 5**, as follows:

- \$ 1,500.00 upon approval of the proposal by the creditors;
- \$ 1,500.00 immediately after Court approval of this proposal;
- 10 % on issue of each distribution of dividends.
- All disbursements including any and all legal fees relating the preparation and presentation of this proposal.

All applicable taxes must be paid in addition to the above fees. All disbursements in excess of \$ 2, 500.00 will be taxed by the Court.

An amount of \$ 150.00 for Court registration fees and \$ 179.72 for filing fees payable upon filing the proposal with the Official Receiver, fees incurred for PPSA registration, as well as \$ 220.00 plus applicable taxes for the software licence are disbursement to be made under this proposal.

The Trustee's fees and disbursement and obligations will be paid in priority to all provable claims made under this proposal, to the exception of the above mention amount of \$ 5 000.00 that has been paid over and above.

10. **LEGAL FEES**

All legal fees and disbursements incurred by the Trustee, incidental to the appointment of the Trustee, for work requested by the creditors or as required under the Act, will be paid in priority to all provable claims made under this proposal.

11. **TRUSTEE**

Ginsberg, Gingras & Associate Inc., having a place of business at ,, will act as trustee for the present proposal, and all monies payable to the creditors under the proposal shall be paid to the Trustee who shall payout the dividends, in accordance with the terms of the proposal and the Act.

The trustee under this proposal shall have all of the powers of a trustee in bankruptcy as provided for under the Act.

12. **POST COMPLIANCE AND RIGHT TO SET-OFF**



The debtor acknowledges and agrees that His Majesty the King will exercise the right of off-set any future refunds or rebates pertaining to the years prior to the proposal to be applied towards all tax liabilities owing at the filling of the proposal. The debtor covenants and agrees that during the course of the proposal he will remit current-year installment payments of personal tax and file income tax returns as required by the Income Tax Act. Furthermore, the debtor commits to remitting current HST payments and filing HST returns as required by Excise Tax Act, if applicable;

13. **DEFAULT**

Each monthly payment shall be due and payable on the monthly anniversary date of the Court's approval of this Proposal. Any failure by the debtor to make a payment when due, or to otherwise perform an obligation required under this Proposal, shall constitute a default under this Proposal.

Upon any such default, the Trustee shall give the debtor written notice specifying the nature of the default. The debtor shall have thirty (30) days from the date of such notice to remedy the default. If the default is not fully remedied within that thirty (30)-day period, and the default is not waived by the inspectors or the creditors, the Trustee shall, in accordance with sections 62.1 and 63 of the Bankruptcy and Insolvency Act, RSC 1985, c B-3 (the "Act"), apply to the Court for an order that the debtor be deemed to have made an assignment in bankruptcy or otherwise be adjudged bankrupt, and for such further relief as the Court considers appropriate under those provisions.

The Trustee shall be entitled to retain in the trust account the sum of \$10,000.00 to cover the Trustee's fees and disbursements for the administration of any resulting bankruptcy, including any court applications and related proceedings required under sections 62.1 and 63 of the Act."

14. **INSPECTORS**

The creditors may appoint up to five inspectors for the debtor's estate. In addition to the powers conferred upon the inspectors under the Act, they also have the power to:

- A) Receive any notice of default in the performance of the proposal and waive any such default, and
- B) If in the opinion of the inspectors, it is in the best interest of the creditors to delay payment of any dividend, they may authorize the trustee to do so. Any payment as provided for under paragraph 5 of this proposal may not be suspended for more than six (6) months.

Dated in, Ottawa, Ontario, this April 2, 2026



Hekmat Kassem Soueid for :
HNC Development Inc..



WITNESS
Ginsberg, Gingras et Associates Inc.

District of: Ontario
 Division No. 12 - Ottawa
 Court No.
 Estate No.

Original Amended

-- Form 78 --
 Statement of Affairs (Corporate Proposal)
 (Subsection 49(2) and Paragraph 158(d) of the Act / subsections 50(2) and 62(1) of the Act)

In the Matter of the Proposal of
 HNC Development Inc.
 of the City of Ottawa
 in the Province of Ontario

To the debtor:

You are required to carefully and accurately complete this form and the applicable attachments showing the state of your affairs on the date of the filing of your proposal (or notice of intention, if applicable), on the 2nd day of April 2026. When completed, this form and the applicable attachments will constitute the Statement of Affairs and must be verified by oath or solemn declaration by a duly authorized director, if the debtor is a corporation, or by yourself, in other cases..

Give reasons for the bankrupt's/debtor's financial difficulty (Select all that apply and provide details):

- | | | | | |
|---|---|---|---|--|
| <input checked="" type="checkbox"/> Negative market conditions; | <input type="checkbox"/> Foreign Exchange Fluctuations; | <input type="checkbox"/> Economic Downturn; | <input type="checkbox"/> Poor Financial Performance; | <input type="checkbox"/> Legal Matters (Provide details); |
| <input type="checkbox"/> Lack of Working Capital/Funding; | <input type="checkbox"/> Competition; | <input type="checkbox"/> Legislated or Regulatory Restrictions; | <input type="checkbox"/> Natural Disaster; | <input type="checkbox"/> Increased Cost of Doing Business; |
| <input type="checkbox"/> Overhead Increasing; | <input type="checkbox"/> Faulty Infrastructure or Business Model; | <input type="checkbox"/> Unsuccessful Marketing Initiatives; | <input type="checkbox"/> Personal Issues; | <input type="checkbox"/> Poor Management; |
| <input type="checkbox"/> Faulty Accounting; | <input checked="" type="checkbox"/> Tax Liabilities; | <input type="checkbox"/> Labour; | <input checked="" type="checkbox"/> Other (Please specify). | |

Provide relevant details:

- [Negative market conditions] Slow construction market in the Ottawa area.
 [Other] Reduction of contracts.

ASSETS

(totals from the list of assets as stated and estimated by bankrupt/debtor)

1. Cash on hand		0.00
2. Deposits in financial institutions		0.00
3. Accounts receivable and other receivables		
Total amount	15,000.00	
Estimated realizable value	15,000.00	15,000.00
4. Inventory		0.00
5. Trade fixtures, etc.		0.00
6. Livestock		0.00
7. Machinery and equipment		0.00
8. Real property or immovables		0.00
9. Furniture		0.00
10. Intangible assets (intellectual properties, licences, cryptocurrencies, digital tokens, etc.)		0.00
11. Vehicles		90,000.00
12. Securities (shares, bonds, debentures, etc.)		0.00
13. Other property		0.00
		<hr/>
Total of lines 1 to 13		105,000.00

If debtor is a corporation, add:

Amount of subscribed capital	0.00	
Amount paid on capital	0.00	
		<hr/>
Balance subscribed and unpaid	0.00	
Estimated to produce	0.00	0.00

Total assets 105,000.00

Deficiency -33,042.00

Total value of assets located outside
 Canada included in lines 1 to 13 0.00

LIABILITIES

(totals from the list of liabilities as stated and estimated by bankrupt/debtor)

1. Secured creditors	40,000.00
2. Preferred creditors, securities, and priorities	0.00
3. Unsecured creditors	98,042.00
4. Contingent, trust claims or other liabilities estimated to be provable for	0.00
	<hr/>
Total liabilities	138,042.00
	<hr/>
Surplus	33,042.00

List of Assets

Arrange by Nature of asset and number consecutively

No.	Nature of asset ¹	Address/Location	Asset located outside Canada	Details	Percentage of bankrupt's/debtor's interest	Total value of the bankrupt's/debtor's interest	Estimated realizable value	Equity or Surplus	Placeholder (values on this line are for notification)
101	Deposits in financial institutions	to come, Ottawa, ON	<input type="checkbox"/>	Cash on Hand - Account at Bank - 00909 101 166 7 - Account at RBC	100.00	1.00	0.00	1.00	<input type="checkbox"/>
801	Vehicles	n/a	<input type="checkbox"/>	2020 - Commercial Truck Hino - CIN - 2AYRDM2H6L1001399	100.00	50,000.00	50,000.00	50,000.00	<input type="checkbox"/>
802	Vehicles	n/a	<input type="checkbox"/>	2020 - Land Rover - Range Rover Sport - SALWS2RU6LA716057	100.00	40,000.00	40,000.00	0.00	<input type="checkbox"/>
1301	Accounts receivable	2135, Johnston Drive, Ottawa, ON	<input type="checkbox"/>	Debts Due - Business - Account receivable (bad Loans)	100.00	3,000.00	3,000.00	3,000.00	<input type="checkbox"/>
1302	Accounts receivable	2135, Johnston Drive, Ottawa, ON	<input type="checkbox"/>	Debts Due - Business - Account receivable: Security deposit on jobs	100.00	12,000.00	12,000.00	12,000.00	<input type="checkbox"/>
Total						105,001.00	105,000.00		

¹ Choose one option for each item: Cash on hand; Deposits in financial institutions; Accounts receivable and other receivables; Inventory; Trade fixtures, etc.; Livestock; Machinery and equipment; Residential rental property; Commercial building; Industrial building; Land; Immovable industrial equipment; Other real property; Furniture; Intangible assets (intellectual properties, licences, cryptocurrencies, digital tokens, etc.); Vehicles; Securities (shares, bonds, debentures, etc.); Bills of exchange, promissory note, etc.; Tax refunds; Other personal property.



Hekmat Kassem Soueid

02-Apr-2026

Date

List of Liabilities


No.	Name of creditor or claimant	Address	Nature of liability ²	Details	Date given/ incurred	Amount of Claim					Asset securing the liability	Ground for the right to a priority ³	Estimated surplus or (deficit) from security	Place-holder (values on this line are for notification only)
						Unsecured	Secured	Preferred/Priorities	Contingent, trust claims or other liabilities	Total amount of claim				
1	Avantage Concessionnaire Scotia Inc C/O Canaccede International Management LTD	PO BOX 758 STN B London ON N6A 4Y8	Bank Loans except real property mortgage		01-Sep-2020	0.00	40,000.00	0.00	0.00	40,000.00	802		0.00	<input type="checkbox"/>
2	CRA - Tax - Ontario	Shawinigan-Sud National Verification and Collection Centre 4695 Shawinigan-Sud Blvd Shawinigan QC G9P 5H9	Corporate taxes	796977092 6RT0001		98,042.00	0.00	0.00	0.00	98,042.00			0.00	<input type="checkbox"/>
Total						98,042.00	40,000.00	0.00	0.00	138,042.00				

² Choose one option for each item: Accounts payable; Owed rent; Owed wages; Severance pay; Corporate taxes; Sales taxes; Employee source deductions; Litigation/legal costs and awards; Subordinated debenture; Bills of exchange; Promissory notes; Lien notes; Mortgages or hypothec on real or immovable property; Chattel mortgages or movable hypothec; General Security Agreement; Intercompany loans; Bank loans (except real property mortgage); Finance company loans; Shareholder loans; Shares and subscribed capital; Other claim or liability.

³ Choose one option for each item with a preferred or priority amount: Unpaid supplier; Farmer, fisherman or aquaculturist; Owed wages; Unpaid amount regarding pension plan; Municipal taxes; Rent; Customer of a bankrupt securities firm; Deemed trust in favour of the Crown; Priming charges and interim financing; Environmental liabilities; Other.

I, Hekmat Kassem Soueid, of the City of Ottawa in the Province of Ontario, do swear (or solemnly declare) that this statement and the attached lists are, to the best of my knowledge, a full, true and complete statement of the affairs of the Corporation on the 2nd day of April 2026 and fully disclose all property of every description that is in my possession or that may devolve on me in accordance with the Act.

SWORN (or SOLEMNLY DECLARED) remotely by Hekmat Kassem Soueid stated as being located in the City of Ottawa in the Province of Ontario before me at the City of Ottawa in the Province of Ontario, on this 2nd day of April 2026 in accordance with provincial Regulation on Administering Oath or Declaration Remotely.

 Hekmat Kassem Soueid

Pascal Gagnon, Commissioner of Oaths
 For the Province of Ontario
 Expires June 8, 2026



CANADA
 PROVINCE OF ONTARIO
 DISTRICT OF ONTARIO
 DIVISION OF OTTAWA
 File Number:
 Court number:

In the matter of the proposal of *HNC DEVELOPMENT INC.*, operating in the city of Ottawa in the province of Ontario
 Cashflow statement

For the period beginning April 2026 until March 2027

	NOTE	April 2026	May 2026	June 2026	July 2026	August 2026	September 2026	October 2026	November 2026	December 2026	January 2027	February 2027	March 2027
Opening balance		- \$	89 \$	178 \$	267 \$	356 \$	445 \$	534 \$	623 \$	712 \$	801 \$	890 \$	978 \$
INCOME													
Sales Revenue (Job income)		17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$
		17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$	17 400 \$
COST OF GOODS SOLD													
Dumping charges		5 700 \$	5 700 \$	5 700 \$	5 700 \$	5 700 \$	5 700 \$	5 700 \$	5 700 \$	5 700 \$	5 700 \$	5 700 \$	5 700 \$
Job materials purchased		950 \$	950 \$	950 \$	950 \$	950 \$	950 \$	950 \$	950 \$	950 \$	950 \$	950 \$	950 \$
EXPENSES													
Truck expenses: gas and maintenance		2 300 \$	2 300 \$	2 300 \$	2 300 \$	2 300 \$	2 300 \$	2 300 \$	2 300 \$	2 300 \$	2 300 \$	2 300 \$	2 300 \$
Advertising and marketing		675 \$	675 \$	675 \$	675 \$	675 \$	675 \$	675 \$	675 \$	675 \$	675 \$	675 \$	675 \$
Payroll expense		2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$
Insurance expenses		1 300 \$	1 300 \$	1 300 \$	1 300 \$	1 300 \$	1 300 \$	1 300 \$	1 300 \$	1 300 \$	1 300 \$	1 300 \$	1 300 \$
Accounting fees		200 \$	200 \$	200 \$	200 \$	200 \$	200 \$	200 \$	200 \$	200 \$	200 \$	200 \$	200 \$
Bank Charges		75 \$	75 \$	75 \$	75 \$	75 \$	75 \$	75 \$	75 \$	75 \$	75 \$	75 \$	75 \$
Utilities, internet and phone		300 \$	300 \$	300 \$	300 \$	300 \$	300 \$	300 \$	300 \$	300 \$	300 \$	300 \$	300 \$
Travel expenses and meals		400 \$	400 \$	400 \$	400 \$	400 \$	400 \$	400 \$	400 \$	400 \$	400 \$	400 \$	400 \$
Management fees		2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$	2 000 \$
business license and permit		80 \$	80 \$	80 \$	80 \$	80 \$	80 \$	80 \$	80 \$	80 \$	80 \$	80 \$	80 \$
Office supplies		365 \$	365 \$	365 \$	365 \$	365 \$	365 \$	365 \$	365 \$	365 \$	365 \$	365 \$	365 \$
		16 345 \$	16 345 \$	16 345 \$	16 345 \$	16 345 \$	16 345 \$	16 345 \$	16 345 \$	16 345 \$	16 345 \$	16 345 \$	16 345 \$
PROFIT/LOSS		1 055 \$	1 055 \$	1 055 \$	1 055 \$	1 055 \$	1 055 \$	1 055 \$	1 055 \$	1 055 \$	1 055 \$	1 055 \$	1 055 \$
CRA Obligations		116 \$	116 \$	116 \$	116 \$	116 \$	116 \$	116 \$	116 \$	116 \$	116 \$	116 \$	116 \$
Section 60(1.1) payment		- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$
Proposal payment		850 \$	850 \$	850 \$	850 \$	850 \$	850 \$	850 \$	850 \$	850 \$	850 \$	850 \$	850 \$
Closing balance		89 \$	178 \$	267 \$	356 \$	445 \$	534 \$	623 \$	712 \$	801 \$	890 \$	978 \$	1 067 \$

Assumptions:

The provisions are based on historic financial statements provided by the corporation.

Signed at Ottawa, ON on the 2nd day of April 2026



Hekmat Kassem Soueid, director, HNC Development Inc.



Pascal Gagnon LIT, Ginsberg Gingras & Associates Inc.

District of: Ontario
Division No. 12 - Ottawa
Court No.
Estate No.

-- FORM 29 --
Trustee's Report on Cash-Flow Statement
(Paragraphs 50(6)(b) and 50.4(2)(b) of the Act)

In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

The attached statement of projected cash flow of HNC Development Inc., as of the 2nd day of April 2026, consisting of April 1st, 2026 to March 31st, 2027, has been prepared by the management of the insolvent person (or the insolvent debtor) for the purpose described in the notes attached, using the probable and hypothetical assumptions set out in the notes attached.

Our review consisted of inquiries, analytical procedures and discussion related to information supplied to us by: the management and employees of the insolvent person or the insolvent person. Since hypothetical assumptions need not be supported, our procedures with respect to them were limited to evaluating whether they were consistent with the purpose of the projection. We have also reviewed the support provided by: management or the insolvent person for the probable assumptions and preparation and presentation of the projection.

Based on our review, nothing has come to our attention that causes us to believe that, in all material respects,

(a) the hypothetical assumptions are not consistent with the purpose of the projection;

(b) as at the date of this report, the probable assumptions developed are not suitably supported and consistent with the plans of the insolvent person or do not provide a reasonable basis for the projection, given the hypothetical assumptions; or

(c) the projection does not reflect the probable and hypothetical assumptions.

Since the projection is based on assumptions regarding future events, actual results will vary from the information presented even if the hypothetical assumptions occur, and the variations may be material. Accordingly, we express no assurance as to whether the projection will be achieved.

The projection has been prepared solely for the purpose described in the notes attached, and readers are cautioned that it may not be appropriate for other purposes.

Dated at the City of Ottawa in the Province of Ontario, this 2nd day of April 2026.

Ginsberg, Gingras & Associates Inc. - Licensed Insolvency
Trustee
Per:



Pascal Gagnon - Licensed Insolvency Trustee

District of: Ontario
Division No. 12 - Ottawa
Court No.
Estate No.

FORM 29 - Attachment
Trustee's Report on Cash-flow Statement
(Paragraphs 50(6)(b) and 50.4(2)(b) of the Act)

In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

Purpose:

at the bottom of the statement

Projection Notes:

at the bottom of the statement

Assumptions:

at the bottom of the statement

Dated at the City of Ottawa in the Province of Ontario, this 2nd day of April 2026.

Ginsberg, Gingras & Associates Inc. - Licensed Insolvency
Trustee
Per:



Pascal Gagnon - Licensed Insolvency Trustee

District of: Ontario
Division No. 12 - Ottawa
Court No.
Estate No.

- FORM 30 -
Report on Cash-Flow Statement by the Person Making the Proposal
(Paragraphs 50(6)(c) and 50.4(2)(c) of the Act)

In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

The debtor of HNC Development Inc., has/have developed the assumptions and prepared the attached statement of projected cash flow of the insolvent person, as of the 2nd day of April 2026, consisting of April 1st, 2026 to March 31st, 2027.

The hypothetical assumptions are reasonable and consistent with the purpose of the projection described in the notes attached, and the probable assumptions are suitably supported and consistent with the plans of the insolvent person and provide a reasonable basis for the projection. All such assumptions are disclosed in the notes attached.

Since the projection is based on assumptions regarding future events, actual results will vary from the information presented, and the variations may be material.

The projection has been prepared solely for the purpose described in the notes attached, using a set of hypothetical and probable assumptions set out in the notes attached. Consequently, readers are cautioned that it may not be appropriate for other purposes.

Dated at the City of Ottawa in the Province of Ontario, this 2nd day of April 2026.



HNC Development Inc.
Debtor

Name and title of signing officer

Name and title of signing officer

District of: Ontario
Division No. 12 - Ottawa
Court No.
Estate No.

FORM 30 - Attachment
Report on Cash-Flow Statement by the Person Making the Proposal
(Paragraphs 50(6)(c) and 50.4(2)(c) of the Act)

In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

Purpose:

at the bottom of the statement

Projection Notes:

at the bottom of the statement

Assumptions:

at the bottom of the statement

Dated at the City of Ottawa in the Province of Ontario, this 2nd day of April 2026.



HNC Development Inc.
Debtor

11. The undersigned represents and warrants that the exact legal name and date of birth of the Undersigned as appearing on the Undersigned's FORM OF ID is as follows:

First Name: **Hekmat**

Middle Name: **Kassem**

Last Name: **Soueid**

Date of Birth: **20-05-1965**

and that his current address is 2135, Johnson Drive, Ottawa, ON, K1G 5K1

SIGNED, SEALED AND DELIVERED at Ottawa, Ontario, this the 2nd day of April 2026



Witness



Hekmat Kassem Soueid

District of: Ontario
Division No. 12 - Ottawa
Court No. 33-3356262
Estate No. 33-3356262

FORM 31

Proof of Claim

(Sections 50.1, 81.5, 81.6, subsections 65.2(4), 81.2(1), 81.3(8), 81.4(8), 102(2), 124(2), 128(1), and paragraphs 51(1)(e) and 66.14(b) of the Act)

In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

The creditor's preference is to receive all notices and correspondence regarding this claim at the following address and/or facsimile number and/or email address (a mailing address must be provided in all cases):

Address: _____
Facsimile: _____
Email: _____
Contact person name or position: _____
Telephone number for contact person: _____

In the matter of the proposal of HNC Development Inc. of the City of Ottawa in the Province of Ontario and the claim of _____, creditor.

I, _____ (name of creditor or representative of the creditor), of _____ (city and province) hereby certify:

1. That I am a creditor of the above named debtor (or that I am _____ (state position or title, _____, (name of creditor or representative of the creditor) and that I am authorized to represent and (if the creditor corporation) that I have authority to bind the creditor of the above-named debtor).

2. That I have knowledge of all the circumstances connected with the claim referred to below.

3. That the debtor was, at the date of proposal, namely the 7th day of April 2026, and still is, indebted to the creditor in the sum of \$ _____, as specified in the statement of account (or affidavit) attached and marked Schedule "A", after deducting counterclaims to which the debtor is entitled. Any debt payable in a currency other than Canadian currency was converted to Canadian currency as of the date of proposal.

(The attached statement of account or affidavit must specify the supporting documents or other evidence in support of the claim)

4. That, to the best of my knowledge, this debt has never been (or this debt has been or part of this debt has been) statute-barred determined under the relevant legislation.

5. That payment for this debt by the debtor to the creditor has been due (or has been in default) since the ____ day of _____, and that the last payment, if any, on this debt by the debtor to the creditor was made on the ____ day of _____, and/or that the last acknowledgement, if any, of liability for this debt by the debtor to the creditor was made on the ____ day of _____, as follows:

(Give full particulars of the claim, including its history, any acknowledgement or legal action)

6. (Check and complete appropriate category)

A. Unsecured claim of \$ _____

(Other than as a customer contemplated by Section 262 of the Act)

That in respect of this debt, I do not hold any assets of the debtor as security and:

(Check appropriate description)

Regarding the amount of \$ _____, I do not claim a right to a priority.

Regarding the amount of \$ _____, I claim a right to a priority under paragraph 136(1)(d) of the Act (Complete paragraph 6E below.)

Regarding the amount of \$ _____, I claim a right to a priority under paragraph 136(1)(d.01) of the Act.

Regarding the amount of \$ _____, I claim a right to a priority under paragraph 136(1)(d.02) of the Act.

District of Ontario
Division No. 12 - Ottawa
Court No. 33-3356262
Estate No. 33-3356262

FORM 31 --- Continued
In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

- Regarding the amount of \$ _____, I claim a right to a priority under paragraph 136(1)(d.1) of the Act.
- Regarding the amount of \$ _____, I claim a right to a priority under paragraph 136(1)(e) of the Act.
- Regarding the amount of \$ _____, I claim a right to a priority under paragraph 136(1)(f) of the Act.
- Regarding the amount of \$ _____, I claim a right to a priority under paragraph 136(1)(g) of the Act.
- Regarding the amount of \$ _____, I claim a right to a priority under paragraph 136(1)(i) of the Act.

(Set out on an attached sheet details to support priority claim)

B. Claim of Lessor for disclaimer of a lease of \$ _____

That I make a claim under subsection 65.2(4) of the Act, the particulars of which are as follows:
(Give full particulars of the claim, including the calculations upon which the claim is based)

C. Secured claim of \$ _____

That in respect of this debt, I hold assets of the debtor valued at \$ _____ as security, the particulars of which are as follows:
(Give full particulars of the security, including the date on which the security was given and the value at which you assess the security and attach a copy of the security documents.)

A trustee may, pursuant to subsection 128(3) of the Act, redeem a security on payment to the secured creditor of the debt or the value of the security as assessed, in the proof of security, by the secured creditor.

D. Claim by Farmer, Fisherman or Aquaculturist of \$ _____

That I make a claim under subsection 81.2(1) of the Act for the unpaid amount of \$ _____
(Attach a copy of sales agreement and delivery receipts)

E. Claim by Wage Earner of \$ _____

- That I make a claim under subsection 81.3(8) of the Act in the amount of \$ _____.
- That I make a claim under subsection 81.4(8) of the Act in the amount of \$ _____.

F. Claim by Pension Plan for unpaid amount of \$ _____

- That I make a claim under subsection 81.5 of the Act in the amount of \$ _____.
- That I make a claim under subsection 81.6 of the Act in the amount of \$ _____.

G. Claim against Director of \$ _____

(To be completed when a proposal provides for the compromise of claims against directors)
That I make a claim under subsection 50(13) of the Act, the particulars of which are as follows:
(Give full particulars of the claim, including the calculations upon which the claim is based)

H. Claim of a Customer of a Bankrupt Securities Firm of \$ _____

That I make a claim as a customer for net equity as contemplated by section 262 of the Act, the particulars of which are as follows:
(Give full particulars of the claim, including the calculations upon which the claim is based)

7. That, to the best of my knowledge, I am (or the above-named creditor is) (or am not or is not) related to the debtor within the meaning of section 4 of the Act, and have (or has) (or have not or has not) dealt with the debtor in a non-arm's-length manner.

8. That the following are the payments that I have received from the debtor, the credits that I have allowed to the debtor, and the transfers that I have made to or for the debtor within the meaning of section 2 of the Act that I have been privy to or a party to with the debtor within the three months (or, if the creditor and the debtor are related within the meaning of section 4 of the Act or were not dealing with each other at arm's length, within 12 months) immediately before the date of the initial bankruptcy event within the meaning of section 2 of the Act:
(Provide details of payments, credits and transfers at undervalue)

District of Ontario
Division No. 12 - Ottawa
Court No. 33-3356262
Estate No. 33-3356262

FORM 31 --- Concluded
In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

9. (Applicable only in the case of the bankruptcy of an individual.)

- Whenever the trustee reviews the financial situation of a bankrupt to redetermine whether or not the bankrupt is required to make payments under section 68 of the Act, I request to be informed, pursuant to paragraph 68(4) of the Act, of the new fixed amount or of the fact that there is no longer surplus income.

- I request that a copy of the report filed by the trustee regarding the bankrupt's application for discharge pursuant to subsection 170(1) of the Act be sent to the above address.

Warning: Subsection 201(1) of the Act provides for the imposition of severe penalties in the event that a creditor or person claiming to be a creditor makes any false claim, proof, declaration or statement of account.

Dated at _____, this _____ day of _____.

Signature of creditor or representative

District of: Ontario
Division No. 12 - Ottawa
Court No. 33-3356262
Estate No. 33-3356262

Proxy / Voting letter

In the Matter of the Proposal of
HNC Development Inc.
of the City of Ottawa
in the Province of Ontario

I, _____, of _____, a creditor in the above matter, hereby appoint _____, of _____, to be my proxyholder of the above matter, except as to the receipt of dividends, _____ (with or without) power to appoint another proxyholder in his or her place.

I, _____, creditor (or I, _____, representative of _____, creditor), of _____, a creditor in the above matter for the sum of _____, hereby request the trustee acting with respect to the proposal of HNC Development Inc., to record my vote _____ (for or against) the acceptance of the proposal as made on the 7th day of April 2026.

Dated at _____, this _____ day of _____, _____.

Witness

Individual Creditor

Witness

Name of Corporate Creditor

Per _____
Name and Title of Signing Officer

Return To:

Ginsberg, Gingras & Associates Inc. - Licensed Insolvency Trustee
Per:

Pascal Gagnon - Licensed Insolvency Trustee